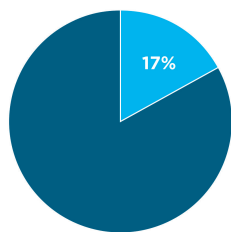


## Commercial Building Energy Alliances

### Retailer Energy Alliance



**58 Members**  
**2.4+ Billion Sq. Ft.**

#### Retailers

A&P  
Applebee's International, Inc.  
Arby's Restaurant Group  
Army & Air Force Exchange Service  
Belk, Inc.  
Best Buy Co., Inc.  
BJ's Wholesale Club, Inc.  
Boston Market Corp.  
Chipotle Mexican Grill, Inc.  
CKE Restaurants, Inc.  
— Includes: Carl's Jr./  
Green Burrito, Hardee's/  
Red Burrito  
Costco Wholesale Corp.  
Crate and Barrel

Einstein Noah Restaurant Group, Inc.  
— Includes: Einstein Bros Bagels, Noah's Bagels, Manhattan Bagel  
Food Lion, LLC  
Ford Motor Co.  
Fresh & Easy Neighborhood Market  
Harris Teeter Inc.  
jcpenny\*  
John Deere  
Kohl's Department Stores\*  
Lamey-Wellehan Shoes  
Lowe's Companies, Inc.\*  
Macy's, Inc.

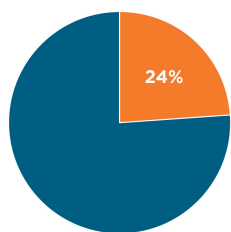
McDonald's Corp.\*  
Office Depot  
OfficeMax Inc.  
Panda Restaurant Group, Inc.  
— Includes: Panda Express, Panda Inn, Hibachi-San  
PETCO Animal Supplies, Inc.  
PetSmart, Inc.  
Publix Super Markets  
REI  
Rutter's Holdings, Inc.  
Safeway Inc.  
Sears Holdings Corp.  
Sonic Corp.  
Staples, Inc.\*  
Starbucks Coffee Company  
SUPERVALU INC.\*

Target Corp.\*  
The Home Depot, Inc.\*  
The Stop & Shop Supermarket Co.  
Toyota Motor Sales, U.S.A., Inc.  
U.S. General Services Administration  
Walgreen Co.  
Walmart Stores, Inc.\*  
Wawa, Inc.  
Weis Markets  
Wendy's Quality Supply Chain Coop, Inc.  
Whole Foods Market, Inc.\*  
Yum! Brands\*  
— Includes: KFC, Pizza Hut, Taco Bell

#### Other Members

American Institute of Architects (AIA)  
American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE)\*\*  
Illuminating Engineering Society of North America (IES)\*\*  
International Facility Management Association (IFMA)  
National Association of Convenience Stores  
Professional Retail Store Maintenance Association  
Retail Industry Leaders Association  
Unified Foodservice Purchasing Co-op, LLC

### Commercial Real Estate Energy Alliance



**81 Members**  
**6.1+ Billion Sq. Ft.**

#### Building Owners and Operators

AtSite  
Bank of America  
Big Rock Partners, LLC  
Calvert Group, Ltd.  
Cassidy Turley  
CB Richard Ellis Group, Inc.\*  
CC Frost Properties, Ltd.  
Colliers International\*  
Community Services Agency & Development Corporation  
Core Properties, Inc.  
Corporate Office Properties Trust  
Cushman & Wakefield Inc.\*  
Dacra Development  
Denver West  
Edens & Avant  
First Potomac Realty Trust  
Forest City Enterprises, Inc.  
GE Capital Real Estate  
Glenborough, LLC\*  
Green Leaf Inn, LLC

H&R Block Inc.  
HAL Real Estate Investments, Inc.  
Hilton Worldwide  
Hines  
Hyatt Hotels Corp.  
IBM  
InterContinental Hotels Group  
Jones Lang LaSalle\*  
Kimco Realty Corp.  
Liberty Property Trust  
Living City Block  
Marriott International, Inc.  
Mesa Lane Partners, LLC  
MGM Resorts International\*  
New York Times Company  
Newmark Grubb Knight Frank  
Global Corporate Services\*  
Opus Corp.  
Prologis Inc.  
Prudential Financial, Inc.  
Regency Centers Corp.  
Rosemont Realty

RREEF America LLC  
Ryan Companies US, Inc.  
Schaad Companies  
Sharpe Properties Group, LLC  
Simon Property Group, Inc.  
Southbrook Church  
Stream Realty Partners, L.P.  
Studley  
Sunset Development Company  
The JBG Companies  
The Malcolm Bryant Corp.  
The PNC Financial Services Group, Inc.  
The Related Companies, L.P.  
The Walt Disney Co.\*  
The Westfield Group  
Tishman Speyer Properties  
Transwestern Property Co.  
Twentieth Century Fox Film Corp.  
USAA Real Estate Co.\*  
U.S. Department of Energy  
U.S. General Services

Administration\*  
U.S. Navy CNIC Facilities and Acquisitions  
Vornado Realty Trust

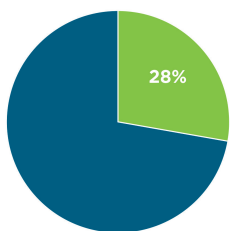
#### Other Members

American Hotel & Lodging Association\*\*  
American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE)\*\*  
BOMA International\*\*  
Green Parking Council  
Illuminating Engineering Society of North America (IES)  
International Facility Management Association (IFMA)  
International Council of Shopping Centers

Webster Development, LLC  
Winstanley Enterprises  
Wright Runstad & Co.  
Wyndham Hotels and Resorts, LLC

NAIOP (Commercial Real Estate Development Association)\*\*  
National Association of Real Estate Investment Trusts (NAREIT)  
National Multi Housing Council  
Sustainability Roundtable Inc.  
The Bullitt Foundation  
The Real Estate Roundtable

### Hospital Energy Alliance



**57 Members**  
**0.5+ Billion Sq. Ft.**

#### Hospitals and Healthcare Facilities

Adventist HealthCare  
Advocate Trinity Hospital  
A.O. Fox Memorial Hospital  
Ascension Health\*  
Beaumont Health System  
Bon Secours St. Francis Health System  
Boulder Community Hospital  
Catholic Health Initiatives (CHI)  
CentraCare Health System  
Clarion Hospital  
Cleveland Clinic\*  
Dartmouth-Hitchcock Medical Center  
Dignity Health  
Geisinger Health System  
Gundersen Lutheran Health System\*

Hackensack University Medical Center  
Health Care REIT  
HealthSouth  
Hospital Corporation of America\*  
IASIS Healthcare  
Inova Health System  
James J. Peters VA Medical Center  
Johns Hopkins Health System  
Jones Lang LaSalle  
Kaiser Permanente  
Lake Health  
Legacy Health System  
Mayo Clinic  
Metro Health Hospital  
NewYork-Presbyterian Hospital\*

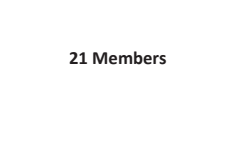
North Shore-Long Island Jewish Health System  
Palomar Pomerado Health  
Partners HealthCare  
PeaceHealth  
Providence Health & Services\*  
Rush University Medical Center  
San Luis Valley Regional Medical Center  
Sinai Health System  
St. Mary's Medical Center  
Summa Health System  
Texas Children's Hospital  
Texas Medical Center Central Heating and Cooling Services Corporation (TECO)\*

TRICARE Management Activity (TMA)\*  
University of Maryland Medical Center  
University of Pittsburgh Medical Center\*  
University of South Alabama Medical Center  
U.S. Department of Veterans Affairs  
U.S. General Services Administration  
Veterans Health Administration  
West Chester Medical Center  
Yale-New Haven Hospital

#### Other Members

American Society for Healthcare Engineering (ASHE)  
American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE)\*\*  
Health Care Without Harm  
Illuminating Engineering Society of North America (IES)  
International Facility Management Association (IFMA)  
VHA (formerly Voluntary Hospitals of America)

### Higher Education Energy Alliance



**21 Members**

#### Colleges and Universities

Arizona State University\*  
Clark Atlanta University  
Cornell University\*  
Duke University\*  
Grand Valley State University  
Loyola University

Massachusetts Institute of Technology  
Portland State University\*  
Stanford University\*  
Tulane University\*  
University of California, Berkeley

University of California, Davis  
University of California, Irvine  
University of California, Merced  
University of California System\*

University of Hawaii at Manoa  
University of Maryland\*  
University of South Carolina  
University of Utah  
University of Wisconsin\*

#### Other Members

Energy Efficiency Building Hub (EEB Hub)

\* Steering Committee Members  
\*\* Ex Officio Steering Committee Members

Note: Market share percentages in pie charts are approximate, based on CBECS 2003 baseline U.S. sector's total square footage.